



**CORPORATIONS ACT 2001
PUBLIC COMPANY LIMITED BY GUARANTEE (NOT-FOR-PROFIT)**

**Constitution of
3BRIDGES COMMUNITY LIMITED
ACN 607 053 127**

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CONSTITUTION OF 3BRIDGES COMMUNITY LIMITED

1. NAME OF THE COMPANY AND PRELIMINARY

- (a) The name of the Company is 3Bridges Community Limited.
- (b) The Replaceable Rules do not apply to the Company.

2. NATURE OF THE COMPANY

- (a) The Company is a not for profit company limited by guarantee and the Company is prohibited from doing anything to change its not for profit status.
- (b) The liability of the Members is limited.
- (c) Every Member undertakes to contribute twenty dollars (\$20.00) to the assets of the Company if it is wound up while they are a Member, or within one year afterwards.

3. OBJECTS

3.1 Objects of the Company

- (a) The dominant purpose of the Company is to:
 - (i) serve as a focal point for the provision of services targeting the most disadvantaged people in the community to relieve suffering, distress, misfortune, destitution or helplessness;
 - (ii) assist and support families and individuals in our community to manage the challenges in their lives through the provision of services including case management, crisis intervention, counselling, childcare and a broad range of ongoing support services;
 - (iii) stimulate community development by co-operating and affiliating with any bodies who objects are altogether or in part similar to those of the Company.
- (b) In order to support the objects of the Company, it may undertake programs that are aimed at creating and maintaining well-being and healthy communities and early intervention and the building of resilience including by way of
 - (i) support for carers of people with dementia, disability, illness and frailty,
 - (ii) carrying out day care programs for the aged and disabled,
 - (iii) providing services for disadvantaged people
 - (iv) undertaking early intervention youth programs aimed at providing vital support in times of need;

- (v) undertaking home modifications services to meet the needs of disabled, ill or frail people, and allow them to live safely in their home and to participate in the life of the community; and
- (vi) undertaking trading activities by way of social enterprises
- (c) The objects of the Company must be consistent with its requirements to maintain its tax concession charity and deductible gift recipient status and the Company is prohibited from doing anything to jeopardise this status or including an object or purpose which is inconsistent with either of the following:
 - (i) its not for profit status; or
 - (ii) its tax concession charity and deductible gift recipient status.

3.2 Prohibited Acts

- (a) The Company does not have the power to:
 - (i) issue shares of any kind; or
 - (ii) pay, transfer, apply, directly or indirectly, any portion of the income and property of the Company, by way of dividend, bonus or otherwise howsoever by way of profit, to or for the benefit of a Member.
- (b) The Company must not be operated for the purpose of the profit or gain of any Member.
- (c) Nothing in this Constitution authorises the Company to do an act that is prohibited by law of a State or a Territory of Australia or gives the Company a right that the law of a State or Territory of Australia denies to the Company.
- (d) Even though section 124(1) of the Act may prescribe additional purposes and powers, the Company may only act in furtherance of the purposes described in clause 3.
- (e) The Company must comply with all requirements of the ACNC Act, or any other Authority which might succeed to or replace the powers, functions or duties of the ACNC.
- (f) The Directors will observe the Governance Standards in the ACNC Act and Regulations or any other standards that might be prescribed by any other Authority having the power to prescribe governance standards for charitable institutions such as the Company.

4. MEMBERSHIP

4.1 Annual

4.2 Membership

The Members of the Company shall comprise:

- (a) all the members of 3Bridges Inc. as at the date of the adoption of this Constitution; and
- (b) such others as the Board admits to membership in accordance with this Constitution (see clause 4.4) or under relevant by-laws or rules approved by the Board from time to time.

4.3 Categories Of Membership

The Members of the Company shall be:

- (a) Ordinary Members; and
- (b) Voting Members.

4.4 Becoming A Member

- (a) The following provisions apply to applications for admission as a Member:
 - (i) Membership is open to individuals that are supportive of the objects of the Company and which are accepted to membership by the Board following the application procedure set out in this Constitution.
 - (ii) An application for Membership must be made by completing and signing the form approved for the purpose by the Board from time to time, and lodging it with the Secretary.
 - (iii) Upon lodging the application, the applicant must pay the relevant entrance fee (see clause 5) which will be held by the Company in pending determination of the application.
- (b) In respect of each application for Membership duly made in accordance with this Constitution:
 - (i) the Secretary shall provide the application to the Board at the next meeting after receipt of the application;
 - (ii) the Board shall consider the application promptly and may, after considering it, determine in the Board's sole and absolute discretion to accept the application as either an ordinary or voting member or reject the application.

- (iii) if the application is accepted, the applicant shall be admitted as either a Voting Member or Ordinary Member and shall be notified in accordance with clause 4.5;
- (iv) the Board does not have to give reasons for rejecting an application; and
- (v) if the application is rejected, all amounts paid by the applicant on account of the application shall be refunded in full.

4.5 Notifying Member of Admission

Following admission of a new Member, the Secretary must promptly:

- (a) notify the Member in writing of the admission to membership by issuing a receipt for the entrance fee paid by the Member on account of the application for membership; and
- (b) cause the required details to be entered in the Register.

4.6 Voting Member

- (a) A Voting Member who owes no money to the Company becomes a Voting Member after acceptance by the Board.
- (b) A Director is a Voting Member so long as he or she is a Director.

4.7 Ongoing Member Obligations and Rights

- (a) The Members of the Company agree to be bound by the provisions of this Constitution and relevant by-laws and Rules approved by the Board from time to time.
- (b) For so long as a Member abides by the provisions of this Constitution, the Member shall enjoy the rights and privileges of membership under this Constitution and the Act.
- (c) All Members have the right to receive notices of, and to attend and be heard at, any General Meeting.
- (d) Voting Members have all the privileges of Members pursuant to clause 4.5(c) and also may vote at any General Meeting.
- (e) The rights and privileges of every Member are personal to that Member and may not be transferable by any act of that Member or by operation of law.
- (f) Members shall indicate their membership of the Company only in such form and manner and subject to any conditions in any by-laws or Rules approved by the Board from time to time.

- (g) Each Member shall notify the Secretary of any change in the circumstances of the Member which may affect the Member's continued entitlement to membership or class of membership.

4.8 Register of Members

- (a) A Register of the Members must be kept in accordance with the Act.
- (b) The following details must be entered and kept current in the Register in respect of each Member:
 - (i) The full name and contact details of the Member.
 - (ii) The date of admission to and cessation of membership.
 - (iii) Such other information as the Board requires.
- (c) Each Member is responsible to notify the Secretary in writing of any change in that person's name, address, email address, telephone or facsimile number within one month after the change.

4.9 Certificate of Membership

- (a) The Board may in its discretion issue a certificate of membership to Members in such form and upon payment of such fees as it may prescribe from time to time.
- (b) Certificates of membership remain the property of the Company and must be promptly returned to the Company if requested by the Board or if the holder of the certificate ceases to be a Member.
- (c) The Board may approve from time to time the manner in which certificates of membership of the Company can and cannot be used.
- (d) Without limiting clause 4.9(c), Members with a certificate of membership must not use the certificate to make false or misleading representations about the Company and their membership thereof including representing that they are a Member when membership has ceased.

5. APPLICATION FEE

5.1 Amount of Fees

The entrance fee, payable by applicants for Membership of the Company (if demanded), shall be fixed by the Board and shall be payable by Members at such times and in such manner as determined by the Board from time to time.

5.2 Discretion regarding Fees

The Board may in its discretion:

- (a) determine that no entrance or subscription fee is payable by a Member or Class of Members (in whole or in part) for any given year; and
- (b) extend the time for payment of any entrance fee or subscription fee by any Member or class of Members.

5.3 Return of Fees

No part of any entrance fee or subscription fee shall be refunded to a Member who ceases to be a Member pursuant to clauses 6.2 or 6.3.

6. REMOVAL AND CESSATION OF MEMBERSHIP

6.1 Resignation

A Member may resign from membership of the Company by giving written notice to the Secretary, and the resignation shall take effect from the date of receipt of the notice of resignation or such later date as may be stated in the notice.

6.2 Removal from Membership

- (a) Subject to clause 6.2(b), a Member may be removed by special resolution of the Members at a General Meeting.
- (b) The following provisions must be fulfilled before a Member can be removed by a resolution of the Members under clause 6.2(a):
 - (i) A majority of the Directors must agree that the Member has failed to comply with a provision of this Constitution or is otherwise no longer considered suitable to be a Member.
 - (ii) The Board must give at least two months' written notice to the Member of the intention to terminate their membership and the grounds of the intended termination.
 - (iii) The Member must be invited, in the written notice, to provide to the Board any written representations which the Member wishes the meeting of Members to consider.
 - (iv) If the Member makes written representations, and requests that they be notified to the other Members, in sufficient time before the notices of meeting are sent to the Members, the Board must ensure that a copy of the representations is included in the notices calling the meeting.
 - (v) If copies of the representations have not been included in the notices of meeting, for any reason, the Member may require the representations to be read out at the meeting.
 - (vi) Whether or not representations have been circulated or read, the Member must be given a full and fair opportunity to address the meeting.

6.3 Other Grounds Cessation of Membership

A Member ceases to be a Member:

- (a) on the bankruptcy or dissolution of the Member as the case may be;
- (b) on the insolvency of the Member;
- (c) if the Member, being a company, ceases carrying on a business;
- (d) if the Member become of unsound mind or become liable to be dealt with in any way under a law relating to mental health; or
- (e) if the Member dies.

6.4 Effect of Cessation of Membership

- (a) Any Member who has been removed as a Member under clause 6.2 is not entitled to enjoy any of the privileges of membership including receiving notice of, attendance and voting at, any meeting of Members.
- (b) Any Member whose membership has ceased for any reason continues to remain liable for:
 - (i) all money owing by the Member to the Company as at the date of cessation of membership; and
 - (ii) the Guarantee.
- (c) Whenever any person or company ceases to be a Member, the Board shall direct that his or her name or the company's name shall be removed from the Register of Members.

7. NO PROFITS FOR MEMBERS

7.1 Transfer of Income or Property

Subject to clause 7.2, all of the assets and income of the Company shall be applied solely in the furtherance of the objects of the Company and no portion shall be distributed directly or indirectly to any Member.

7.2 Payments, Services and Information

Subject to the Act and the ACNC Act, nothing in clause 7.1 prevents the payment, in good faith, of an amount, calculated on arms-length terms, in respect of:

- (a) remuneration payable to an employee of the Company, who is also a Member's Representative under clause 10, for services actually rendered to the Company; or

- (b) goods or services actually supplied to the Company by a Member in the ordinary and usual course of the Member's business; or
- (c) expenses incurred by a Director as specified in clause 13.1(b); or
- (d) principal and interest at a rate not exceeding the rate for the time being charged by Australian banks for overdrawn accounts, upon money lent by any Member to the Company; or
- (e) Directors' fees, approved by the Company, in General Meeting; or
- (f) reasonable and proper rent for premises let by any Member to the Company; or
- (g) reimbursement of reasonable travelling and other expenses incurred by a Member when engaged in the affairs or business of the Company as approved by the Board, the CEO or the Deputy CEO.

7.3 Previous Association

Without limiting the operation of clause 7.1, the Company shall undertake and finance activities and events of the type which at the date of incorporation of the Company were carried out by 3Bridges Inc. and the Board will make by-laws to govern such activities.

8. GENERAL MEETINGS

8.1 Convening of Meetings

The Chair or any Director may at any time request the Secretary to convene a General Meeting of the Members and the Secretary must comply with all such requests. The Chair shall give seven (7) days' clear notice of such meeting.

8.2 Notice of General Meeting

- (a) Notice of the meeting of Members must be given to each Member entitled to attend at the meeting and to each Director.
- (b) Notice of a General Meeting
 - must specify the place, the day and the hour of meeting, the general nature of the business to be transacted and any other matters as are required by the Act.
- (c) The Company shall give notice of meeting of Members in accordance with this clause 8.2.
- (d) The notice prescribed by this clause 8.2 may be given to Voting Members:
 - (i) electronically via email or other form of Electronic Communication;
 - (ii) published on the Company's website provided that the Company notifies the Member:

- (A) that the notice is available; and
- (B) how the Member may access the notice;
- (e) Published in the Company's newsletter or journal and posted as if it was a notice pursuant to clause 24.
- (f) By sending it to the facsimile number (if any) nominated by the Member;
- (g) By pre-paid post; or
- (h) In any other way authorised by the Corporations Act;
- (i) No business other than that specified in the notice convening a General Meeting shall be transacted at the meeting except, in the case of an Annual General Meeting, business that may be transacted pursuant to section 250N of the Act.
- (j) A Voting Member desiring to bring any business before a General Meeting shall give notice in writing of that business to the Secretary, who shall include that business in the next notice calling a General Meeting given after receipt of the notice from the Voting Member.
- (k) Members hereby consent to notices or other information being given by means of an electronic communication if at the time the information was given it was reasonable to expect that the information would be readily accessible so as to be usable for subsequent reference.
- (l) Except for resolutions of Members under sections 203D (removal of a Director) or 329 (removal of an auditor) of the Act, the Company may call:
 - (i) an Annual General Meeting on shorter notice if all Members entitled to attend and vote at the Annual General Meeting agree beforehand; and
 - (ii) any other meeting of Members on shorter notice if all Members entitled to attend and vote at that meeting agree beforehand.
- (m) The Company must give the Auditor:
 - (i) notice of a General Meeting in the same way that a Member is entitled to receive notice; and
 - (ii) any other communication relating to the General Meeting that a Member is entitled to receive.
- (n) The accidental omission to give notice of any General Meeting to, or the non-receipt of a notice by, a person entitled to receive notice does not invalidate a resolution passed at the General Meeting.

8.3 Cancellation of General Meetings

- (a) The Directors may cancel a General Meeting, other than a General Meeting which they are required to convene and hold under the Act.
- (b) A meeting may only be cancelled in accordance with clause 8.3(a) if notice of the cancellation is given to all persons entitled to receive notice of the meeting at least two business days prior to the time of the meeting as specified in the notice of meeting.

8.4 Quorum at General Meetings

- (a) A quorum for the purposes of a General Meeting of Members shall be at least 50% of the Voting Members, whether present personally, or by proxy and a quorum must be present at all times during a General Meeting.
- (b) In determining whether a quorum is present:
 - (i) individuals who attend as proxies or Representatives are to be counted;
 - (ii) if a Member has appointed more than one proxy or Representative, only one of them is to be counted; and
 - (iii) if an individual is attending both as a Member and as a proxy or Representative, they are to be counted only once.
- (c) If a quorum is not present within half an hour from the time appointed for the meeting or a longer period allowed by the Chair:
 - (i) if the meeting was convened by or on the requisition of Members, it must be dissolved, or
 - (ii) in any other case it must stand adjourned to the same day in the next week at the same time and place or to another day and at another time and place determined by the Board.
- (d) If a meeting has been adjourned to another time and place determined by the Board, then notwithstanding any other provision, no less than seven days' notice of the adjourned meeting must be given in the same manner as in the case of the original meeting.
- (e) If, at the adjourned meeting a quorum is not present within half an hour after the time appointed for the meeting, the Voting Members then present shall constitute a quorum.

8.5 Appointment of Chair and Powers of Chair

- (a) If the Directors have elected one of their number as Chair of their meetings, that person is entitled to preside as Chair at every General Meeting. In the absence of the Chair, the deputy Chair of the board is entitled to preside as Chair.

- (b) The Directors present at a General Meeting must elect one of their number to Chair the meeting if either of the following applies:
 - (i) a Director has not been elected as the Chair or deputy Chair of Directors meetings; or
 - (ii) the Chair is not present within 15 minutes after the time appointed for the holding of the meeting or he/she is unwilling to act.
- (c) The Chair or, in his/her absence, the Deputy Chair, shall preside as Chair at every General Meeting of Members.
- (d) If for any reason there is no Chair nor a Deputy Chair, or neither of them is present within 15 minutes of the time nominated for the meeting to start, the Members who are present and entitled to vote at the meeting shall select one of their number to Chair the meeting.
- (e) The Chair of a General Meeting may, in his/her discretion, expel any person from a General Meeting if the Chair reasonably considers that the person's conduct is inappropriate.
- (f) Subject to the other terms of this document, the ruling of the Chair on all matters relating to the order of business, procedure and conduct of the General Meeting is final and no motion of dissent from a ruling of the Chair may be accepted.

8.6 Adjournment of Meetings

- (a) The Chair may, with the consent of any meeting at which a quorum is present, and must if so directed by the meeting, adjourn the meeting to another time and to another place.
- (b) The only business that may be transacted at any adjourned meeting is the business left unfinished at the meeting from which the adjournment took place.
- (c) When a meeting is adjourned for 30 days or more notice of the adjourned meeting must be given as in the case of an original meeting.
- (d) When a meeting is adjourned for less than 30 days, it is not necessary to give a further notice of the adjourned meeting.

8.7 Voting on Show of Hands

- (a) All resolutions put to the vote of a General Meeting of Members must be decided on a show of hands unless a poll is demanded in accordance with clause 8.8.
- (b) On a show of hands, every Voting Member present in person has one vote.
- (c) On a show of hands, a declaration by the Chair that a resolution has been carried or carried unanimously, or by a particular majority, or lost, and an entry

to that effect in the book containing the minutes of the proceedings of the Company, is conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against the resolution.

8.8 Demand for a poll

- (a) At any General Meeting a resolution put to the vote of the meeting shall be decided on a show of hands unless a poll is (before or on the declaration of the result of the show of hands) demanded on any resolution (other than on the election of the Chairman of a meeting or the adjournment of a meeting) by:
 - (i) at least five Voting Members present entitled to vote on the resolution; or
 - (ii) Members present (having the right to vote at the meeting) with at least 5% of the votes that may be cast on the resolution on a poll; or
 - (iii) the Chair
- (b) A poll may be demanded:
 - (i) before a vote is taken;
 - (ii) before the voting results on a show of hands are declared; or
 - (iii) immediately after the voting results on a show of hands are declared.

8.9 Objections to Voter Qualification

- (a) No objection may be raised to the qualification of a voter except at the meeting or adjourned meeting at which the vote objected to is given or tendered.
- (b) An objection to the qualification of a voter must be referred to the Chair, whose decision is final.
- (c) A vote not disallowed according to an objection as provided in this document is valid for all purposes.

8.10 Mode of Meeting for Members

A General Meeting may be called, or held at two or more venues using any technology which allows Members a reasonable opportunity to participate in the General Meeting by hearing and being heard at the meeting. The Members may otherwise regulate their meetings as they think fit.

8.11 Written Resolutions

The Members may pass a resolution in writing without holding a meeting if the following conditions are met:

- (a) The resolution is set out in a document or documents indicating that all of the Members are in favour of it.

- (b) All Members who are entitled to vote on the resolution (excluding Members who have been given leave of absence) sign the document or documents or identical copies of it or them.

8.12 Form of Resolution in Writing

- (a) A resolution in writing may consist of several documents in like form, each signed by one or more Members and if so signed it takes effect on the latest date on which a Member signs one of the documents.
- (b) If a resolution in writing is signed by a proxy of a Member, it must not also be signed by the appointing Member and vice versa.

8.13 Annual General Meeting of Members

- (a) The Company must hold an Annual General Meeting at least once in each calendar year and within five (5) months after the end of its Financial Year (at a place and time determined by the Board) to:
 - (i) to verify the minutes of the last General Meeting;
 - (ii) receive the financial reports, statements and accounts of the Company and reports of the Board and the Auditor for the preceding Financial Year;
 - (iii) elect Directors as required;
 - (iv) appoint or confirm the appointment of the Auditor;
 - (v) fix the Auditor's remuneration;
 - (vi) consider any matter which may be submitted by a Member to the meeting in accordance with the Act or this Constitution;
 - (vii) transact any other business which:
 - (A) under this Constitution ought to be transacted at an annual General Meeting of the Company; or
 - (B) which the Board considers appropriate;
 - (viii) consider any special resolutions of which notice has been given in accordance with this Constitution and the Act; and
 - (ix) conduct any other business as required by the Act.
- (b) Subject to the Act and this Constitution, all other business transacted at an annual General Meeting and all business transacted at a General Meeting shall require an Ordinary Resolution to be carried.

- (c) The AGM may only consider other business of which notice has been given in accordance with clause 8.2.

8.14 Special General Meetings

- (a) The Board must convene a special General Meeting if.
 - (i) Members with at least 5% of the votes that may be cast on the resolution; or
 - (ii) at least 100 Members who are entitled to vote at a General Meeting, gives to the Company a notice of a proposed resolution which complies with the Act.
- (b) Special General Meetings may only consider business of which notice has been given in accordance with clause 8.14(a).
- (c) A court may order a meeting of Members to be called in accordance with the Act if it is impracticable to call the meeting in any other way.

9. PROXIES

9.1 Proxies and Representatives of Members

- (a) At meetings of Members, each Member entitled to vote may vote in person by its Representative (see clause 10) or by proxy.
- (b) A person appointed as a proxy must be a Member or a Representative of a Member.
- (c) A person attending as a proxy shall be deemed to have all the powers of the relevant Member, except where expressly stated to the contrary in this Constitution or the Act.

9.2 Appointment of Proxies

A Member may appoint another Member's Representative as their proxy to attend and vote in their place at a General Meeting.

9.3 Form of proxy

- (a) A document appointing a proxy may be in a form acceptable to the Company, including that set out in Schedule 1. It must be signed in one of the following ways:
 - (i) signed by the Member;
 - (ii) signed by the Member's authorised attorney;

- (iii) if the Member is a body corporate, under seal or signed by an authorised officer or attorney.
- (b) An instrument appointing a proxy shall be valid if it contains the following information:
 - (i) the Members' name and address;
 - (ii) the Company's name;
 - (iii) the proxy's name or the office held by the proxy; and
 - (iv) the meetings at which the proxy may be used.
- (c) An appointment of a proxy may be a standing proxy.
- (d) An undated proxy shall be taken to be dated on the day that it is received by the Company.
- (e) Any instrument of proxy in which the name of the appointee is not filled in shall be deemed to be given in favour of the Chair of the meeting to which it relates.
- (f) If the document appointing a proxy specifies the manner in which the proxy is to vote in respect of a particular resolution, the proxy is not entitled to vote on the resolution except in the manner specified in the document.

9.4 Verification of Proxies

- (a) Notwithstanding any other provision, a proxy shall be deemed to be invalid unless the following provisions are fulfilled:
 - (i) Each Member appointing a proxy must send or deliver to the Company, for receipt by 5.00pm on the last business day before the time for holding the meeting or adjourned meeting at which the proxy proposes to vote, the following:
 - (A) the document appointing the proxy; and
 - (B) if the appointment is signed by the Member's attorney, the authority under which the appointment was signed or a certified copy of that authority.
 - (ii) The required documents must be either sent or delivered to the Company's office address, fax number or electronic address, and marked to the attention of the relevant person, as specified for that purpose in the notice convening the meeting.

9.5 Revocation of Appointment of Proxy

A vote given in accordance with the terms of a proxy document or power of attorney is valid despite:

- (a) the death or unsoundness of mind of the appointor, or
- (b) the revocation of the instrument or of the authority under which the instrument was executed,

except where the Secretary has been notified in writing of such event before the commencement of the meeting or adjourned meeting at which the proxy is used, in which case the proxy shall be deemed to be invalid.

10. MEMBERS' REPRESENTATIVES

- (a) Any Member that is an organisation shall appoint an individual (**Representative**) as a representative to exercise all or any of the powers of the Member under this Constitution or the Act or otherwise at law.
- (b) The appointment may be a standing one.
- (c) The appointment may set out restrictions on the Representative's powers. If the appointment is to be by reference to a position held, the appointment must identify the position.
- (d) A Member may appoint more than one Representative but only one Representative may exercise the body's powers at any one time.
- (e) Unless otherwise specified in the appointment, the Representative may exercise, on the Member's behalf, all of the powers that the Member could exercise at a meeting or in voting on a resolution.
- (f) The nomination of a Representative must be in writing and provided to the Company Secretary. Where a Member that is an incorporated or unincorporated organisation has not named a Representative, the Representative shall be deemed to be that Member's secretary.
- (g) A Representative will cease to hold their appointment:
 - (i) on the date of receipt by the Company Secretary of a written notice from the Member that it has withdrawn its nomination of the Representative; or
 - (ii) on the date of receipt by the Company Secretary of a written notice from the Representative resigning, refusing or remitting nomination.

11. BOARD OF DIRECTORS

11.1 Number of Directors

- (a) The number of Directors of the Company (together called the **Board**), shall be a minimum of five (5) and a maximum of ten (10).
- (b) The Initial Directors of the Company are those persons who were Directors of 3 Bridges Community Inc. as at the adoption of this Constitution and who have indicated their intention to remain as Directors.
- (c) The Company must have at least five (5) Directors, including two (2) Directors who ordinarily reside in Australia.
- (d) The Company may, by ordinary resolution of its Voting Members, increase or decrease the minimum or maximum number of Directors (provided that the minimum must not fall below three (3) as required by the Act) and may also determine in what rotation the Directors appointed as the result of any such alteration are to go out of office.

11.2 Eligibility for Election as Director

- (a) The Company shall appoint a person as a Director by resolution passed in General Meeting.
- (b) The Board shall elect from its Directors such office bearers as it considers necessary.
- (c) Candidates for election to the Board shall be proposed and seconded in writing by Members entitled to vote at a General Meeting. The candidate must consent in writing to be a Director and his or her consent must be lodged with the Company Secretary thirty (30) days prior to the date of the General Meeting at which his or her candidacy is to be voted on.
- (d) Employees of the Company and the Auditor are ineligible to be elected or appointed as a Director.
- (e) The election of Directors shall take place at each AGM and a ballot if necessary shall be held in such manner as the Chair of the meeting may decide.
- (f) Where there are more nominees for the position for Director at an AGM than there are vacant positions for Directors, there shall be an election of nominees and the Board shall determine the method of voting and the election process.

11.3 Casual vacancies

- (a) Subject to clause 11.1(a), if a casual vacancy in the Board occurs, it may be filled by the appointment by the Board of a person considered by it to be suitable and the Director so appointed shall retire at the next AGM of the Company and is eligible for re-election.

11.4 Rotation and Retirement of Elected Directors

- (a) There shall be a rotational system of elections of Directors so that at each AGM, one third of the Directors (rounded up to the nearest whole number if necessary) must vacate.
- (b) The Directors to vacate at each AGM are those who have been the longest in office since their last election. In calculating tenure the time spent by a Director on the board of any of the organisations comprising 3Bridges Inc. shall be taken into account. If two (2) or more persons became Directors on the same day those to vacate must be determined by lot unless they otherwise agree among themselves.
- (c) A Director vacating at an AGM, and who is not disqualified by law or by this Constitution (see clause 11.2) from being reappointed, is eligible for re-election.
- (d) A vacating Director shall hold office until the dissolution of the meeting at which his or her successor is appointed. Newly elected Directors shall take office at the conclusion of the meeting at which they were elected (or where results of the election were declared).
- (e) Despite this clause 11.4, and subject to the resignation of Directors in the ordinary course of business and the replacement of those Directors who have resigned, the Directors elected to the Board shall hold office for three (3) years.
- (f) No person may hold office as a Director for more than three (3) consecutive terms.

11.5 Filling Casual Vacancies of Directors

- (a) The Board may at any time appoint a person who would be eligible to stand for election as a Director, to be a Director to fill a casual vacancy:
 - (i) created by the early retirement of a Director;
 - (ii) resulting from a vacant position for a Director on the Board not having been filled at an AGM; or
 - (iii) in any other circumstances where the maximum number of Directors on the Board will not be exceeded as a result of the appointment, as an addition to the existing Directors.
- (b) If a Director has been duly appointed to fill a casual vacancy:
 - (i) that Director shall, notwithstanding any other provision, be required to retire, but subject to the limitations of clause 11.4(f) be eligible for election, at the next AGM following their appointment;
 - (ii) if a Director appointed to fill a casual vacancy is elected at an AGM following their initial appointment, that Director shall be regarded

thereafter as a Director entitled to serve for three (3) years from the AGM at which they were first put up for election and thereafter subject to clauses 11.2, 11.4(a), 11.4(b) and 11.4(c) in respect of their eligibility for, and nomination for, re-election at future AGMs.

11.6 Retirement and Removal from Office

- (a) A Director may retire from office by giving notice in writing to the Company of that Director's intention to retire. A notice of resignation takes effect at the time of giving the notice to the Company or, if another time is specified in the notice, at that time.
- (b) The Members may by special resolution remove a Director from office and may by ordinary resolution appoint another person as a replacement.
- (c) A person appointed to replace a Director under clause 11.6(b) removed from office must retire as a Director at the next AGM at which the Director they are replacing would have been required to retire if they had not been removed.

11.7 Vacation of Office

- (a) Without limiting any other provision, the office of a Director becomes vacant if required by the Act or if the Director:
 - (i) becomes an insolvent under administration;
 - (ii) becomes of unsound mind or a person whose person or estate is liable to be dealt with in any way under the law relating to mental health;
 - (iii) is absent without the consent of the Directors from three (3) consecutive meetings of the Directors and the Board resolves that the office of that Director be vacated,
 - (iv) becomes prohibited from being a Director by reason of an order made under the Act;
 - (v) has been a Director for a term in excess of the maximum permitted under clause 11.4(f); or
 - (vi) Ceases to be a Member.
- (b) The Board may continue to act despite any vacancy in its Membership.

11.8 Members may obtain information about Directors' remuneration

- (a) The Company must disclose the remuneration paid to each Director of the Company or a subsidiary (if any) by the Company or by an entity controlled by the Company as provided for in Section 202B of the Act.
- (b) The Company must disclose all remuneration paid to the Director, regardless of whether it is paid to the Director in their capacity as a Director or another

capacity.

11.9 Board Charter

- (a) The Board shall from time to time establish a Charter to be known as the Board Charter to describe amongst other things its functions and responsibilities.

11.10 Nomination Committee

- (a) The Board must establish a Nomination Committee comprising of not less than three (3) members of the Board.
- (b) The role of the Nomination Committee is to apply the criteria as specified in the Board Charter in force from time to time in making recommendations to the Board of suitable candidates, with reference to their qualifications and experience and the relevance of their skills to the position or positions to be filled, taking into account the desirability of a gender and cognitively diverse Board.

12. CHAIR AND DEPUTY CHAIR

12.1 Chair and Deputy Chair

- (a) At the first meeting of the Board after each annual General Meeting, the Board shall elect from amongst the then current Directors:
 - (i) a Chair;
 - (ii) a Deputy Chair,

adopting such method of voting and the election process in its discretion.

- (b) A Director shall not serve more than nine (9) consecutive years as Chair.
- (c) A Director shall not serve more than nine (9) consecutive years as Deputy Chair.
- (d) The Chair or, in his/her absence, the Deputy Chair, shall preside as Chair at every meeting of the Board.

13. DIRECTORS' REMUNERATION

13.1 Director's Remuneration and Payment for Expenses

- (a) Subject to compliance with the Act and the ACNC Act, the Company may pay a Director an amount calculated on an arms-length basis, approved by the Company, in good faith, in General Meeting.
- (b) Directors shall be entitled, on an equitable basis, to be paid all reasonable travelling, accommodation, and other expenses properly incurred by them in attending and returning from meetings of the Board or any of its committee or General Meetings or otherwise in the execution of their duties as Directors provided that such expenses have first been approved by the Board.

13.2 Payment in Good Faith

Any payment made to a Director by the Company under this clause 13 must be made in good faith on commercial and arms-length terms.

14. POWERS OF DIRECTORS

14.1 Powers of Directors

- (a) The Directors may exercise all of the powers of the Company which are not, by the Act or by this Constitution, required to be exercised by the Members in General Meeting or otherwise.
- (b) No delegation by the Board under this clause limits the duties and liability of each Director of the Board.

14.2 Public Statements

- (a) The Board may by resolution authorise the Chair, CEO or another person to make public statements on behalf of the Company.
- (b) No person may make any public statement on behalf of the Company unless authorised by the Board.

14.3 Duties

The Directors must comply with their duties under

- (a) the common law;
- (b) the Governance Standards; and
- (c) under the Act.

14.4 Convening of Directors' Meetings

- (a) A Director may at any time, and a Secretary must on the requisition of a Director, convene a meeting of the Directors.
- (b) The Board shall meet not less than six (6) times per year, but otherwise as necessary to discharge their duties and functions.
- (c) The Chair or the Deputy Chair or any other two Directors or the CEO may request the Secretary to convene a meeting of the Board at any time and the Secretary must comply with such request.
- (d) Notice of each meeting of the Directors must be given to each Director at least 48 hours before the meeting, or otherwise as determined by resolution of the Board, except in the case of a Director who is out of Australia or who has been given leave of absence from the Board.

- (e) A Directors' meeting may be called or held at two or more venues using any technology that allows all Directors a reasonable opportunity to participate in the Director's meeting. The Directors may otherwise regulate their meetings as they think fit.

14.5 Quorum and Voting at Directors' Meetings

- (a) At a meeting of Directors, the number of Directors whose presence is necessary to constitute a quorum is one-half of the number of Directors appointed to the Board as then constituted plus one.
- (b) Each Director has one vote.
- (c) Questions arising at a meeting of the Board must be decided in the manner from time to time determined by the Board, and in the absence of any such agreement, by a majority of votes of Directors present and voting.
- (d) In the event of equality of votes, the Chair has a second and casting vote.

14.6 Chair and Deputy Chair

If for any reason, within 15 minutes of the time nominated for a Board meeting to start, neither the Chair nor the Deputy Chair is present, but a quorum is present, the Directors who are present at the meeting shall select one of their number to Chair the meeting until such time as the Chair or the Deputy Chair arrives, upon which they shall assume the Chair.

14.7 Delegation of Powers to Committee

- (a) The Board may delegate any of their powers, except this power to delegate, to committees consisting of such Directors and such other persons as they think fit
- (b) In the exercise of any powers delegated to it, a committee formed by the Board:
 - (i) must conform to the directions of the Board;
 - (ii) provide such reports as required by the Board; and
 - (iii) otherwise shall conduct its meetings and proceedings in accordance with the provisions of this Constitution, as far as practicable, as if they were meetings and proceedings of the Board.

14.8 Validity of Acts of Directors

All acts done by a meeting of the Board or of a committee appointed by the Board or by a person acting as a Director are valid even if it is later discovered that there is a defect in the appointment of a person to be a Director or a member of the committee or that they or any of them were disqualified or were not entitled to vote.

14.9 Minutes

- (a) The Board must cause minutes of all proceedings of General Meetings, of meetings of the Board and of committees formed by the Board to be entered, within one month after the relevant meeting is held, in books kept for the purpose.
- (b) The Board must cause all minutes, except resolutions in writing treated as determinations of the Board, to be signed by the Chair of the meeting at which the proceedings took place or by the Chair of the next succeeding meeting.

14.10 Resolution in Writing

- (a) The Board may pass a resolution in writing without holding a meeting if the resolution is set out in a document or documents including an electronic document indicating that the majority of the Directors are in favour of it. The resolution shall be treated as passed.
- (b) A resolution in writing may consist of several documents in like form, each signed by one or more Directors and if so signed it takes effect on the latest date on which that Director who together with the other Directors who have signed forms a majority of Directors in favour of the resolution signs one of the documents.
- (c) In relation to a resolution in writing a document generated by electronic means is to be treated as a resolution in writing

14.11 Conflict of Interest

- (a) Unless an exception in section 191(2) of the Act applies, a Director who has a material personal interest in a matter that relates to the affairs of the Company must give the Board notice of the interest.
- (b) The notice required by clause 14.1(a) must:
 - (i) include details of:
 - (A) the nature and extent of the interest; and
 - (B) the relation of the interest to the affairs of the Company; and
 - (ii) be given at a Board meeting as soon as practicable after the Director becomes aware of his or her interest in the matter, the details of which must be recorded in the minutes of the meeting.
- (c) A Director who has a material personal interest in a matter that is being considered at a Board meeting shall not be present while the matter is being considered at the meeting or vote on the matter unless:

- (i) the interest does not need to be disclosed under section 191 of the Act; or
- (ii) the other Directors on the Board who do not have a material personal interest in the matter pass a resolution that:
 - (A) identifies the Director, the nature of his or her interest in the matter and its relation to the affairs of the Company; and
 - (B) states that the Board is satisfied that the interest should not disqualify the Director from voting or being present.
- (d) A Director who votes when not otherwise authorised to do so under this clause shall have his or her vote discounted.
- (e) A Director with an interest in a matter may give the Board standing notice of the nature and extent of this interest in accordance with the Act.

14.12 Negotiable instruments

- (a) The Board shall determine the mechanism for signing, drawing, accepting, endorsing or otherwise executing a negotiable instrument.
- (b) Receipts for money payable to or receivable by the Company may be signed by a Director or the Secretary or by any other person authorised by the Board to receive money either generally or any particular sum of money on behalf of the Company and such receipt shall be deemed to be valid.

15. CHIEF EXECUTIVE OFFICER (CEO)

- (a) The Board may (but is not required to) appoint any person, to the position of CEO, to act as chief executive officer of the Company for the period and on the terms (including as to remuneration) the Board see fit.
- (b) The Board may, upon terms and conditions and with any restrictions they see fit, confer on the CEO any of the powers that the Board can exercise.
- (c) The Board may at any time revoke or vary an appointment of, or any of the powers conferred on, the CEO.
- (d) If the CEO becomes incapable of acting in that capacity the Directors may appoint any other person, not being a Director, to act temporarily as CEO until such time as the position can be permanently filled.
- (e) The CEO is not a Member or Director of the Company by virtue only of being appointed to the office of CEO but shall have the right to attend and speak at meetings of the Board.
- (f) The Board may delegate any of the roles and powers of the Board to the CEO:

- (i) on the terms and subject to any restrictions the Board decides; and
 - (ii) so as to be concurrent with the powers of the Board, and may revoke the delegation at any time.
- (g) Without affecting the generality of clause 15(f) the CEO will:
- (i) be the executive officer of the Company;
 - (ii) act consistently with the Objects of the Company;
 - (iii) use his or her best endeavours at all times to enhance the good name of the Company;
 - (iv) insofar as the resources available permit, implement the policies of the Board;
 - (v) prepare an annual report for the Board on the work and activities of the Company during the preceding 12 months ending on 30 June in each year; and
 - (vi) exercise such other functions duties and responsibilities as may be determined from time to time by the Board.
- (h) The appointment of the CEO terminates:
- (i) at the expiration of a fixed term if so defined in a written contract; or
 - (ii) if the Board removes the CEO from that office (which, subject to any contract between the Company and the CEO, the Board has power to do), whether or not the appointment was expressed to be for a specified term.

16. SECRETARY

- (a) The Directors:
- (i) must appoint, and may terminate the appointment of, one or more persons to be a Secretary; and
 - (ii) determine their terms and conditions of appointment of the Secretary.
- (b) A Secretary shall be responsible to carry out all acts and deeds required by this Constitution, the Act or by law to be carried out by the secretary of the Company.

17. BY-LAWS AND RULES

The Board may, by resolution of the Board, make or adopt by-laws and rules with respect to any matter or thing for the purposes of giving effect to any provision of this Constitution or generally for the purposes of carrying out the objects of the Company,

which by-laws and rules shall be binding on the Members, provided that to the extent of any inconsistency, this Constitution shall prevail over all such by-laws and rules.

18. SEALS AND EXECUTION OF DOCUMENTS

- (a) If the Company has one, the Board must provide for the safe custody of the Seal.
- (b) The Company may execute a document by affixing the Seal to the document where the fixing of the Seal is witnessed by:
 - (i) two Directors;
 - (ii) a Director and the Secretary; or
 - (iii) a Director and some other person appointed by the Directors for the purpose.
- (c) The Company may execute a document without the use of a seal if the document is signed by:
 - (i) two Directors;
 - (ii) a Director and a Secretary; or
 - (iii) any other manner permitted by the Act.

19. SURPLUS ASSETS ON WINDING UP OR DISSOLUTION

Upon the winding up or dissolution of the Company or the Company losing its deductible gift recipient status, any remaining property after satisfaction of all debts and liabilities, will not be paid to or distributed among the Members, but will be given or transferred to some other institution or organisations which satisfies both of the following requirements:

- (a) has objects similar to the objects of the Company; and
- (b) whose constituent documents have rules prohibiting the distribution of its assets and income to its members and is an endorsed deductible gift recipient as determined by the Members at or before the time of winding up or dissolution of the Company and, in default of any determination, by the Supreme Court of New South Wales.

20. INDEMNITY

20.1 Costs and Expenses

Every Officer and past Officer of the Company may be indemnified by the Company, to the fullest extent permitted by law, against a liability for costs and expenses incurred by

that person as an Officer of the Company or a subsidiary of the Company, including without limitation:

- (a) in defending any proceedings, whether civil or criminal, in which judgement is given in favour of the person or in which the person is acquitted, or
- (b) in connection with any application in relation to those proceedings in which the Court grants relief to the person under the Act.

20.2 Liabilities to Third Parties

To the extent permitted by the Act, every officer and past officer of the Company is indemnified against a liability incurred by that person as an officer to a person other than the Company or a related body corporate, except a liability which arises from conduct that involves a lack of good faith.

20.3 Insurance Premiums

The Company may pay the premium on a contract insuring a person who is or has been an officer of the Company against:

- (a) a liability for costs and expenses incurred by the person in defending proceedings arising out of the person's conduct as an officer, whether civil or criminal and whatever their outcome; and
- (b) other liability incurred by the person as an officer of the Company except a liability which arises from conduct that involves a wilful breach of duty in relation to the Company or a contravention of sections 182, 183 or 184(2) or (3) of the Act.

21. ACCOUNTS, AUDIT AND RECORDS

21.1 Accounts

The Board must cause proper accounting and other records to be kept in accordance with the Act and the ACNC Act and must comply with the requirements of the Act and the ACNC Act in respect of reporting and the provision of accounts to Members.

21.2 Audit

- (a) Unless exempted by the Act or the ACNC Act, a registered Company auditor must be appointed.
- (b) The remuneration of the auditor must be fixed and the auditor's duties regulated in accordance with the Act.
- (c) The Board must arrange for the accounts for the last financial year to be audited in accordance with requirements of the Act before being submitted to the annual General Meeting in accordance with clause 8.13.

21.3 Rights of Inspection

Subject to the Act, the Board shall determine whether and to what extent, and at what times and places and under what conditions, the accounting records and other documents of the Company or any of them are open to the inspection of Members other than Directors, and a Member other than a Director does not have the right to inspect any document of the Company except as provided by law or authorised by resolution of the Board.

21.4 Audit Committees

- (a) The Board must at its first meeting after the annual General Meeting each year appoint an Audit Committee consisting of at least 3 members, who:
 - (i) may or may not be Directors or Members of the Company; but
 - (ii) must not be employees of the Company.
- (b) The Audit Committee must:
 - (i) ensure that accurate and up-to-date financial statements are presented to each meeting of the Board;
 - (ii) report to each Board meeting on the financial position of the Company; and
 - (iii) ensure that the Board complies with its statutory financial and legal obligations.
- (c) Nothing in clause 21.4(a) limits the duties and liability of each Director of the Board.

21.5 Other Board Committees

- (a) The Board may by resolution establish other standing or ad hoc committees with such membership and terms of reference as it thinks appropriate.
- (b) Board committees may include members who are not Board Directors or Members of the Company.
- (c) The quorum for committee meetings is the presence in person of a majority of committee members at the time, unless the Board resolves otherwise.
- (d) The meeting procedures of the Board contained in clause 14 apply to committee meetings (including the Audit Committee) with such modifications as are necessary.

22. FURTHER OBLIGATIONS UNDER AUSTRALIAN CHARITIES AND NOT FOR PROFITS COMMISSION ACT LEGISLATION

The Company must comply and the Board must procure that the Company complies with all requirements (whether financial or otherwise) that apply to the Company under the ACNC and any Act that replaces or amends the ACNC Act and all related legislation as commenced and amended from time to time.

23. GIFT FUND REQUIREMENTS

23.1 Company to Maintain a Gift Fund

The Company must maintain a Gift Fund in accordance with this clause 23 for so long as it seeks or has obtained endorsement as a DGR from the Australian Taxation Office, or the Company is named as a DGR in ITAA 97.

23.2 Rules Applying to the Gift Fund

The following rules apply to any Gift Fund established and maintained by the Company:

- (a) The Gift Fund must have a name.
- (b) The Company must maintain sufficient documents to provide evidence of the Gift Fund's purpose and operations.
- (c) The Company must maintain a separate bank account for the Gift Fund.
- (d) The following must be credited to the Gift Fund:
 - (i) All gifts of money or property to the Company for the Principal Purpose.
 - (ii) All money or property received by the Company because of those gifts.
- (e) No other money or property may be credited to the Gift Fund.
- (f) The Company must use any gifts, money or property of the kind referred to in clause 23.2(d) only for the Principal Purpose.
- (g) The public will be invited to contribute to the Gift Fund.
- (h) The Gift Fund is managed by the Board of Directors, a majority of whom have a degree of responsibility to the general community, unless delegated pursuant to the provisions contained in this Constitution.
- (i) The Gift Fund is controlled and administered by the Board of Directors which only include persons or institutions which have a degree of responsibility to the community as a whole, unless delegated pursuant to the provisions contained in this Constitution.

23.3 Winding Up of Gift Fund

Despite clause 23.2 if the Gift Fund or the Company is wound up or ceases to be a DGR for any reason, any surplus assets of the Gift Fund remaining after the payment of liabilities attributable to it must be transferred to a fund, authority or institution to which income tax deductible gifts can be made. For the avoidance of doubt, if a Gift Fund operated by the Company is wound up but the Company remains a DGR and operates any other gift fund in accordance with this clause 23, any surplus assets of the Gift Fund that is being wound up may be transferred to any other gift fund operated by the Company.

23.4 Definitions

In this clause 23 the following definitions apply:

- (a) **DGR** means a 'deductible gift recipient' within the meaning of section 30-227 of ITAA 97.
- (b) **Gift Fund** means a fund that is maintained for the Principal Purpose.
- (c) **ITAA 97** means Income Tax Assessment Act 1997 (Cth).
- (d) **Principal Purpose** means the objects and purposes of the Company as reflected in the objects of the Company specified in clause 3 or any of those purposes.

23.5 Financial Year

The financial year of the Company is from 1 July to 30 June.

23.6 Payments

- (a) All payments by the Company must be:
 - (i) specifically authorised by the signatories approved by the Board, and
 - (ii) in the case of cheques – signed by, at least 2 persons nominated by the Board in writing.
- (b) The Board may nominate a list of individuals or positions to be signatories for the purpose of clause 23.6(a).

23.7 Records

- (a) The Board must provide for the safe keeping of the records of the Company.
- (b) Members may inspect records of the Company permitted by the Act.
- (c) Members may not inspect the records of the Company that relate to confidential personal, employment, commercial and legal matters.

- (d) Copies of the Constitution and Members resolutions must be freely available to Members.

24. NOTICES

24.1 Method of sending notices

In addition to the method for giving notices permitted by statute, a notice or communication by the Company, an officer of the Company or a Member in connection with this Constitution may be given to the address by the methods set out in the first column of the following table. The notification is effective on the date set out in the second column.

Method of notification	Date deemed receipt of notification
By personal delivery	Date of delivery
By sending it by prepaid ordinary post (airmail if outside Australia) to a street or postal address of the addressee	One day after it is posted
By sending by fax to the recipient's fax number	Date of an error free fax transmission report from the sender's fax machine.
(In the case of a notice email by or on behalf of the Company) By email sent to the recipient's email address	Date on which the recipient receives the email in readable form

24.2 Notices to foreign residents

Subject to clause 24.1. notices and other documents for Members outside the Commonwealth of Australia shall be forwarded to those Members by airmail or by facsimile or by email at the address or facsimile number or email address outside the Commonwealth of Australia supplied to the Company by them.

24.3 Notices of General Meetings

Notice of every General Meeting shall be given in any manner authorised to:

- (a) every Member; and
- (b) the Auditor (if any) for the time being of the Company.

24.4 Signature on notices

Without limiting the right to issue electronic notices, the signature to any notice to be given by or on behalf of the Company may be written, printed or stamped.

25. GENERAL

25.1 Exercise of power

Except as specifically contemplated by this Constitution, the Company may exercise any power, take any action or engage in any conduct or procedure which under the Act a public company limited by guarantee has the power to do.

25.2 Amendment of Constitution

This Constitution may be amended or repealed by Special Resolution in accordance with the Act.

25.3 Copy of Constitution

The Company must send a copy of this Constitution to a Member of the Company within seven days if the Member asks the Company in writing for a copy and pays the fee (up to the amount prescribed by the Act) required by the Company as approved by the Board.

26. DEFINITIONS AND INTERPRETATION

26.1 Definitions

In this Constitution, except where the context requires otherwise:

- (a) **ACNC Act** means the *Australian Charities and Not-for-Profit Commission Act*.
- (b) **Act** means the *Corporations Act 2001 (Commonwealth)*.
- (c) **Adoption Date** means the date that this Constitution was adopted.
- (d) **AGM** means an annual General Meeting of the Members of the Company and, where the content requires, means the specific annual General Meeting in the context.
- (e) **Board** means the board of Directors of the Company, unless the context demands otherwise.
- (f) **Board Charter** means the Charter approved by the Board setting out amongst other things, the formation, functions and responsibilities of the Board and any committees appointed by the Board.
- (g) **CEO** means the chief executive, referred to in clause 15.

- (h) **Chair** means the Chair of the Board, elected from time to time in accordance with this Constitution.
- (i) **Company** means 3Bridges Limited.
- (j) **Director** means a person elected or appointed in accordance with this Constitution to perform the duties of a Director of the Company.
- (k) **Electronic Communication** has the meaning given in section 5 of the *Electronic Transaction Act 2000* (NSW).
- (l) **Guarantee** means the amount of the Member's guarantee as specified in clause 2(c).
- (m) **Officer** has the meaning given in section 9 of the Act.
- (n) **Ordinary Resolution** means any resolution passed by a simple majority of persons entitled to vote.
- (o) **Register** means the register of Members kept by the Company under the Corporations Act 2001.
- (p) **Replaceable Rules** means the Replaceable Rules contained in the Act.
- (q) **Seal** means, if the Company has one, the common seal of the Company, if any.
- (r) **Secretary** means a person appointed to perform the duties of a secretary of the Company.
- (s) **Special Resolution** means a resolution that has been passed by at least 75% of the votes cast by Members entitled to vote on the resolution.

26.2 References to Law and the Constitution

- (a) A word or phrase used in the Act that is given a special meaning for the purposes of the relevant part of the Act, unless this Constitution specifically states otherwise, has the same meaning in this Constitution.
- (b) A reference to:
 - (i) any legislation includes any regulation or instrument made under it and where amended, re-enacted or replaced means that amended, re-enacted or replacement legislation, or
 - (ii) this Constitution, where amended, means this Constitution as so amended.

26.3 Interpretation

In the interpretation of this document, the following provisions apply unless the context otherwise requires:

- (a) The singular denotes the plural and vice versa.
- (b) Any gender denotes the other genders.
- (c) A person denotes an individual and a body corporate.
- (d) Where a word or phrase is given a defined meaning any other part of speech or other grammatical form in respect of that word or phrase has a corresponding meaning.
- (e) Headings and any table of contents must be ignored in the interpretation of this Constitution.
- (f) Unless the context otherwise requires a reference to a time of day means that time of day in the state or territory in which the registered office of the Company is situated.
- (g) For the purposes of determining the length of a period (but not its commencement) a reference to:
 - (i) a day means a period of time commencing at midnight and ending 24 hours later
 - (ii) a month means a calendar month which is a period commencing at the beginning of a day of one of the 12 months of the year and ending immediately before the beginning of the corresponding day of the next month or, if there is no such corresponding day, ending at the expiration of that next month.
- (h) Where a period of time is specified and is to be calculated before or after a given day, act or event it must be calculated without counting that day or the day of that act or event.
- (i) A provision of this Constitution, except that specifying the time for deposit of proxies with the Company, which has the effect of requiring anything to be done on or by a date which is not a business day must be interpreted as if it required it to be done on or by the next business day.
- (j) A reference to a business day means a day during which banks are open for general banking business in New South Wales.
- (k) A reference to an Act of Parliament, whether State or Federal, includes a reference to that Act of Parliament as amended from time to time, and a reference to a specific provision of an Act of Parliament means, unless the context demands otherwise, a reference to the equivalent provision in any later amended version of that Act of Parliament, or if the original Act of Parliament has been repealed in any Act of Parliament substituted in its place.
- (l) This Constitution shall be construed according to the laws of New South Wales.

- (m) The words “including”, “include” or “includes” do not limit what may be included.
- (n) “In writing” or “written” includes printing, lithography, typing, writing or other modes representing or reproducing words, figures, drawings or symbols in a visible form including by electronic means as contemplated by the *Electronic Transactions Act 2000* (NSW).

Change History

Date	Amendment approved
<p>21 November 2016 Annual General Meeting of Members</p>	<p><u>Special Resolution 1</u></p> <p>That the company amend the constitution consistent with the Corporations Act 2001 (Cth) to remove the automatic progression of ordinary members to voting members after 2 years.</p> <p><i>(Clauses 4.4b (2) and (3) as well as 4.6 amended)</i></p> <p><u>Special Resolution 2</u></p> <p>That the company amend the constitution consistent with the Corporations Act 2001 (Cth) to remove the provisions that allows an organisation to become a member.</p> <p><i>(Clause 4.4a (1) amended)</i></p> <p><u>Special Resolution 3</u></p> <p>That the company amend the constitution consistent with the Corporations Act 2001 (Cth) to provide for a quorum for the purposes of a General Meeting of Members to be at least 50% of the Voting Members, whether present personally, or by proxy and a quorum must be present at all times during a General Meeting.</p> <p><i>(Clause 8.4 amended)</i></p>